







# Non-Performing Loans in Asia and Europe—Causes, Impacts, and Resolution Strategies

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#### **Book Overview**

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Summary of Nonperforming Loan Trends and Lessons from Three Decades of Crisis Resolution in Asia and Europe 2

Empirical Analyses of the Macrofinancial Implications of Nonperforming Loans in Asia and Europe

3

Country Case Studies on Nonperforming Loan Resolution in Asia and Europe 4

Policy Strategies for Nonperforming Loan Resolution and Market Development in Asia and Europe

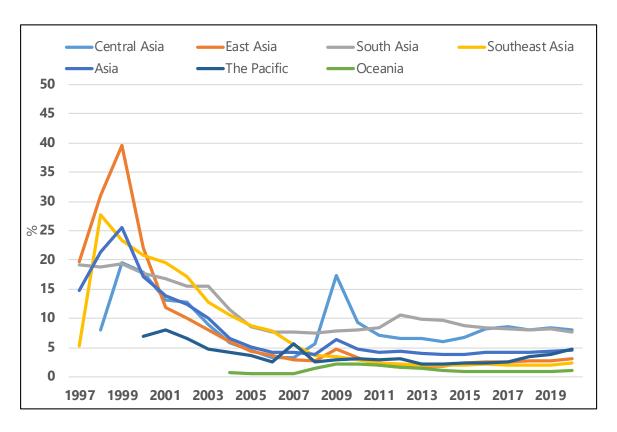




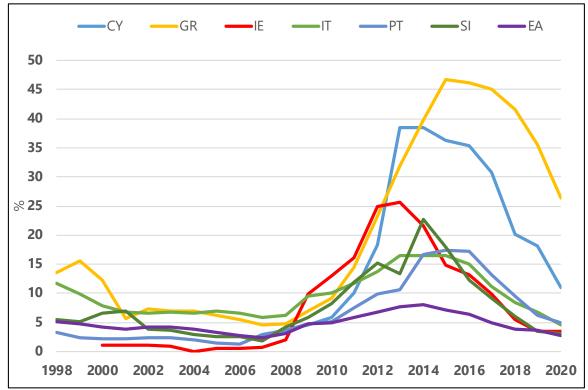


## Asia and Europe went through NPL surges in the last two decades

NPL ratio in Asia, by subregion (1997-2020)



NPL ratio in the euro area and selected countries (1998-2020)



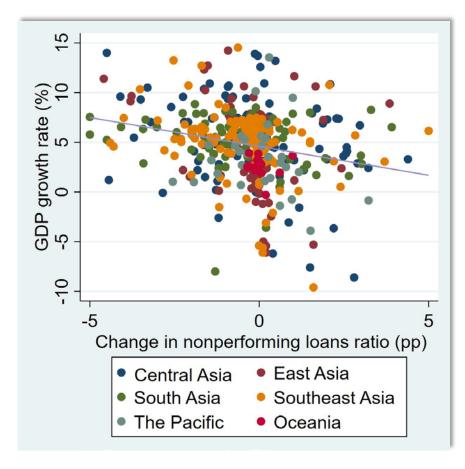
Note: Asian Development Bank calculations using data from Bank of Mongolia; CEIC Database; International Monetary Fund Financial Soundness Indicators.

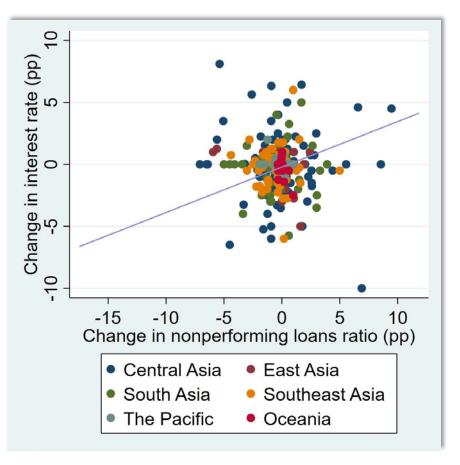
Note: data for Ireland and Cyprus available from 2000 and 2008 only. Source: IMF, ECB.

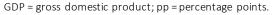


# NPL ratios are negatively correlated with GDP growth; and tend to increase in tandem with interest rates

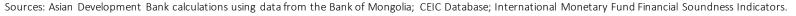
#### NPL ratios, GDP growth, and interest rates in Asia, 1997–2020







Note: Interest rates refer to central bank policy rates.





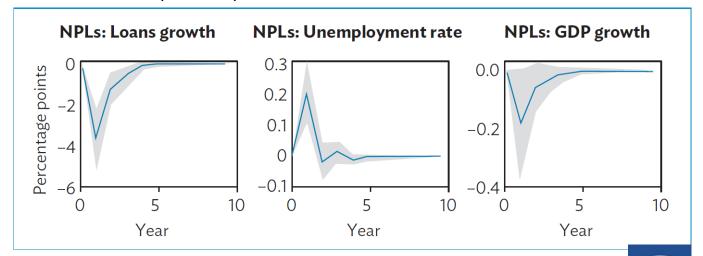




## Macrofinancial implications of nonperforming loans

- > High NPLs can impair banking sector stability and its ability to financially intermediate
  - Chapter 3: Harmful macrofinancial implications of NPLs across Asian economies.
  - Chapter 4: Increases in NPL ratios depress bank lending in the euro area, widen bank lending spreads, and lead to a fall in GDP growth and residential real estate prices.
- Considerable economic benefits of dealing swiftly with elevated NPL levels, especially for bank-based financial systems such as in Asia and Europe

Estimated impulse response functions to a shock in the NPL ratio (Asia)







# NPL resolution is often hampered by multiple impediments

#### **Supply Side**

- ☐ First mover disadvantage
- Unwillingness to realize losses
- Accounting recognition of cost of recovery
- Bans/restrictions on loan sales
- □ Lack of expertise in asset management and asset valuation

#### **Demand Side**

- ☐ Information asymmetries
- ☐ Barriers to investor entry
- ☐ Imperfect excludability: creditors compete with each other

# Structural & Legal Issues

- Weak and unpredictable insolvency frameworks
- Opaque and lengthy collateral enforcement
- □ Lack of debt enforcement capacity







## Elements of a comprehensive approach to NPL resolution





**EUROSYSTEM** 

#### Different problems require different solutions

# Resolution methods and characteristics of NPL problems

- Country-specific conditions determine the right combination of NPL solutions
- Resolution by banks always part of the solution mix
- Market-based solutions are promising but often suffer from market failures

		APS	Public AMCs	Securitization	Direct Sales	Debt Restructure	Out-of-Court Workout
Nature of shock	Slow growth			$\sqrt{}$		$\sqrt{}$	$\sqrt{}$
	Crisis	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$
Asset types	Mortgages			$\sqrt{}$		$\sqrt{}$	
	SME loans		$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$
	Large corp. loans		$\sqrt{}$		$\sqrt{}$		$\sqrt{}$
	Unsecured loan		$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	
Fiscal space	Limited	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	
Legal constraint	Strong						$\sqrt{}$

Note: AMC = asset management company, APS = asset protection scheme. Source: Chapter 8.

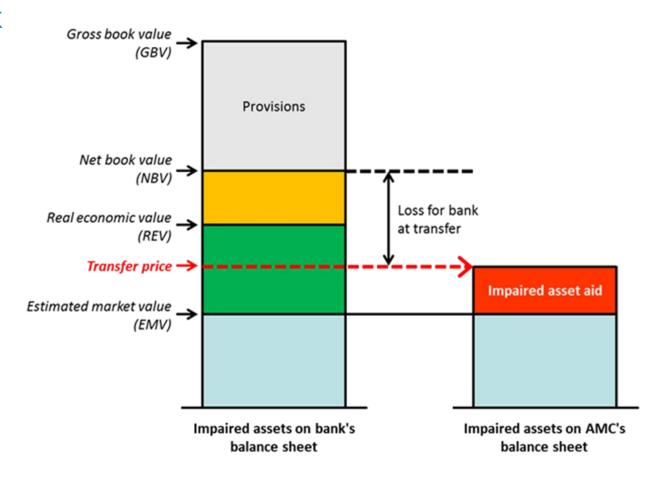






#### **Success factors for systemic AMCs**

- Normally don't require large startup costs; publicly owned AMCs are, however, (contingent) liabilities for the public sector
- Asset transfers should be informed by diagnostic exercises, ideally an Asset Quality Review as well as a stress test.
- Important to determine the appropriate transfer price and the scope of assets to be transferred









#### **Success factors for systemic AMCs**

- Commercial Real Estate (CRE) and property development loans are seen as particularly suitable but there is scope to consider other portfolios, notably corporate loans
- Finding the optimal scale and scope of assets is important. Economies of scale to be weighed against complexity.
- AMCs normally issue senior unsecured bonds to transferring banks; carrying full guarantee of the national treasury and eligible as collateral for central bank refinancing operations
- Operational independence and professional management improve business results.
- Differing views between many Asian and European economies on whether AMCs should be permanent or temporary entities

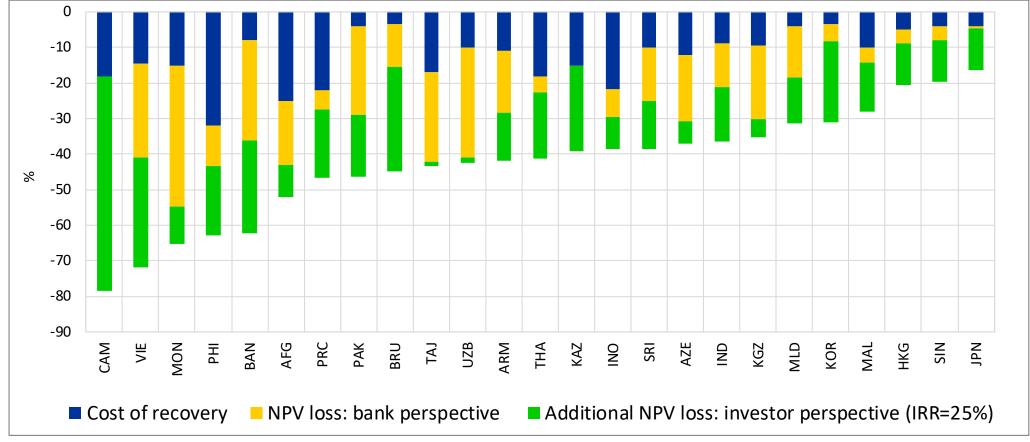






## Bid-ask spreads can be significant

#### Difference between net book value and the estimated bid price (Asia)



Notes: For Cambodia and Kazakhstan, only the total NPV loss is reported. Source: Chapter 8.

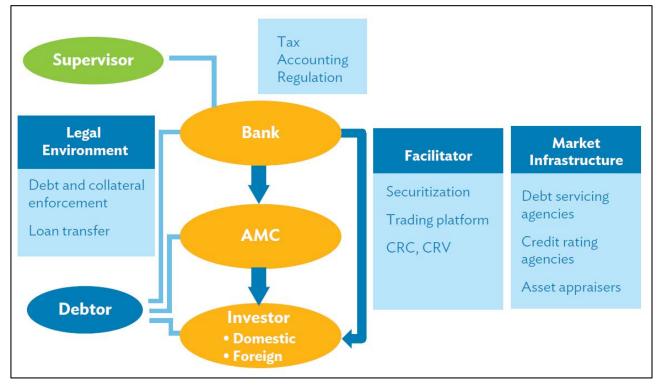






#### Multi-pronged strategy needed to unlock potential of NPL markets

#### A strategic framework to develop NPL markets



Note: AMC = asset management company, CRC=corporate restructuring company, CRV = corporate restructuring vehicle.

Source: Chapter 8.

- Supervisory efforts to recognize and resolve NPLs
- Reforms of the legal and judicial framework for debt enforcement
- Out-of-court work-outs
- Improving NPL data
- Public and private asset management companies
- Regional cooperation, such as 2017 EU Action Plan







#### 2017 EU Action Plan: example of a multipronged strategy

#### **Supervision**

- Clarify supervisory powers as regards bank provisioning policies (completed)
- Consider prudential provisioning backstops for new NPLs (CRR amendment in April 2019)
- Implement guidance on NPLs for LSIs and for non-SSM member states (EBA GL published in Oct 2018)
- EBA Guidelines on loan origination and monitoring (completed in May 2020)

# Macroprudential solutions

- Develop approaches to prevent the future emergence of system-wide NPL problems (ESRB report published in January 2019)
- Develop a blueprint for national AMCs, consistent with EU legal framework (State aid rules, BRRD) (published in March 2018)

#### **Secondary markets**

- Issue disclosure requirements on asset quality (EBA proposal)
- Strengthen the data infrastructure with uniform and standardised data templates for NPLs (published in Dec 2017)
- Consider the setting-up of NPL transaction platforms (COM SWD published on 28 Nov 2018)
- Remove impediments to the transfer of NPLs by banks to non-banks and simplify the licensing requirements for third-party loan servicers (adopted November 2021)

# **Insolvency frameworks**

- Publish the results of the benchmarking exercise on the efficiency of national loan enforcement regimes (EBA report, November 2020)
- Consider to carry out dedicated peer reviews of national insolvency regimes
- Analyse the possibility of enhancing the protection of secured creditors (COM proposal, work ongoing)







#### **Key take-aways**

- ✓ Context-specific, bespoke combinations of resolution approaches are the best way forward
- ✓ Identify and realistically assess the NPL problem early on
- ✓ Boost capacity to deal with NPL problem
- ✓ Address obstacles to NPL market development
- ✓ Reform legal frameworks ideally proactively before NPL problems build up









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